

2023	AVERAGE	MEDIAN	MIN	MAX	# BROKERS
Total revenue	1,044.3	1,047.7	1,023.4	1,056.7	6
o.w. club revenue	1,036.0	1,039.2	1,012.4	1,049.3	6
o.w. non-club revenue	8.3	8.3	6.0	11.0	6
Club EBITDA	619.4	621.7	587.8	638.7	5
Total overhead	(139.3)	(140.0)	(147.2)	(133.1)	5
EBITDA	483.1	485.6	447.8	504.6	6
Depreciation and impairment tangibles	(174.6)	(174.0)	(178.7)	(171.3)	5
Amortisation and impairment intangibles	(8.6)	(8.5)	(12.6)	(4.0)	5
Depreciation right-of-use assets	(199.0)	(200.4)	(203.7)	(193.5)	5
COVID-19 rent credits	0.1	0.0	0.0	0.5	5
EBIT	102.3	103.1	68.8	124.2	6
Finance costs	(37.9)	(40.9)	(42.7)	(29.5)	6
Interest lease liabilities	(38.8)	(39.3)	(41.1)	(34.1)	6
Corporation tax	(4.6)	(4.8)	(11.1)	3.4	5
Net result	19.3	17.2	(10.2)	41.6	6

UNDERLYING KEY FIGURES

Club EBITDA	619.4	621.7	587.8	638.7	5
Rent costs (opened clubs)	(222.3)	(223.9)	(239.5)	(201.9)	4
Exceptional items - clubs	3.0	3.0	0.0	6.0	2
Underlying Club EBITDA	399.2	398.2	390.1	411.9	5

EBITDA	483.1	485.6	447.8	504.6	6
Rent costs clubs and overhead, incl. car leases	(225.4)	(226.8)	(243.0)	(201.9)	6
Exceptional items - total	3.0	2.9	0.0	6.0	3
Underlying EBITDA	259.2	261.2	251.9	263.9	6

Underlying net result ¹	27.0	30.6	(2.6)	49.5	4
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Net debt ²	806.8	809.7	769.0	836.6	6
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Clubs	1,402	1,401	1,400	1,405	6
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Members (million)	3.793	3.797	3.747	3.828	6
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¹ Net result adj. for IFRS16, PPA amort., SWAP valuation differences, except. items and the related tax effects

² IFRS net debt minus lease liabilities